

ECTS Syllabus

Course title	Planning and Budgeting in the Public Sector				
Course code	MPA-513DE				
Course type	Core				
Level	Master/2 nd Cycle				
Year / Semester	1 st Year				
Teacher's name	Dr. Giorgos Charalambous				
ECTS	10	Lectures / week	1	Laboratories / week	
Course purpose and objectives	<p>By the end of the course, students should be able:</p> <p>To identify the role of programming and budgeting functions within the public sector.</p> <p>To become familiar with the main theories and practices used in the public sector in relation to planning and/or budgeting.</p> <p>To analyze and apply the methods, procedures and programming and/or budgeting methods and procedures prevailing in the public sector.</p> <p>To discuss the parameters and policies that influence decision-making on planning and/or budgeting in the public sector.</p> <p>To consider and understand the functioning of public sector programming and/or budgeting within the EU environment.</p> <p>To apply critical thought of planning and budgeting issues in the public sector.</p>				
Learning outcomes	<p>Upon completion of the course, students will be expected to be able to:</p> <p>Explain the importance of programming to public institutions.</p> <p>Develop a short-, medium-, or long-term plan effectively and to monitor its progress.</p> <p>Understand the purpose of each component of strategic planning and derived action plans.</p> <p>Understand the implementation of infrastructure projects and investment projects through PPPs (Public Private Partnership).</p>				

	<p>Compare different budgeting systems and evaluate the specific features of each system.</p> <p>Describe the theoretical framework for public budgeting.</p> <p>Demonstrate an understanding of the political, legal, economic, social and cultural factors affecting the preparation of public budgets.</p> <p>Investigate the varying dimensions of public budgets and analyze their technical background.</p>		
Prerequisites	None	Required	None
Course content	<p>Theoretical basis and concepts of the operation of public sector programming.</p> <p>Strategic planning within public organizations – advantages and limitations.</p> <p>Real and institutional environment of programming operation in public organizations</p> <p>Concept and function of public sector management of projects.</p> <p>New Public Management. (NPM)</p> <p>Fiscal management: collecting, safeguarding and distributing public funds.</p> <p>Public budgets and democratic governance.</p> <p>Theoretical basis of Public Budgets.</p> <p>Types of budgets (budgets, programs, performance, zero-level budgets) in the public sector.</p> <p>Execution and control of budgets in public organizations.</p>		
Teaching methodology	Recorded lectures, Webex sessions, interactive activities, research, participation to discussion forums, reading material and notes		
Bibliography	<p>Barbas, Nikolaos (2018). Concepts of Budgetary Law, 7th edition, Sakkoulas Publications.</p> <p>Klaudatou, Mema (2009). State Budget: Proposals for a Reliable and Effective Model, Athens: Kritiki Publications.</p> <p>Rammata, M. (2011). Contemporary Greek Public Administration, Athens,: Publications Kritiki.</p> <p>Bryson J.M. (2004). Strategic Planning for Public and Nonprofit Organizations: A Guide to Strengthening and Sustaining Organizational Achievement, revised edition, San Francisco, CA: Jossey-Bass Publishers.</p>		

	<p>Lee, R.D., Johnson, R.W., and Joyce, P.G. (2012). Public Budgeting Systems, 9th ed, Sudbury, MA: Jones and Bartlett Publishers.</p> <p>OECD (2014a). OECD Principles of Budgetary Governance, OECD Senior Budget Officials.</p> <p>OECD (2014b). Budgeting Practices and Procedures in OECD Countries, Paris: OECD Publishing.</p> <p>In addition, academic and other articles are uploaded on the course's electronic platform.</p>
Assessment	Assignments/papers, final exam/assessment
Language	English